Check the boxes below that describe your *habitual* tendencies, the *pattern* of reaction evident from childhood, with regard to each of the following qualities. Do not select qualities that you would like to have or that you are required to have on the job. Choose those qualities that most often apply to you, that your spouse or best friends would say you have, the qualities you most often gravitate toward in times of ease or resort to in times of stress, and even those less positive tendencies you are trying to avoid.

- 1. I react quickly when presented with an idea, a person, or a situation
- 2. I react slowly when presented with an idea, a person, or a situation
- 3. I react strongly (in intensity) when presented with an idea, a person, or a situation
- 4. I do not react intensely when presented with an idea, a person, or a situation
- 5. I want to take immediate action on an idea, in a situation, or with a person
- 6. Uhen presented with an idea, a person, or a situation, I remain calm and wait to react
- I do not react initially, but my reaction grows steadily in intensity

- 8. 🖵 Impressions last a long time
- 9. Impressions last a short time (duration of reaction)
- 10. 🖵 Accepting
- 11. 🖵 Adventurous
- 12. 🖵 "Worry wart"
- 13. 🖵 Introspective
- 14. 🖵 Easily provoked
- 15. 🖵 If provoked, will retaliate
- 16. 🖵 Serious
- 17. 🖵 Appreciate flattery
- 18. 🖵 Inclined to flatter
- 19. 🖵 Careful
- 20. 🖵 Inward
- 21. 🖵 Introverted
- 22. 🖵 Eye for detail
- 23. 🖵 Distractible
- 24. \Box Prone to reflection
- 25. 🖵 Determined
- 26. 🖵 Trusting
- 27. 🖵 Grudging
- 28. 🖵 Detached
- 29. 🖵 Love company
- 30. 🖵 Enjoy people

- 31. 🖵 Doubtful
- 32. Deple-oriented
- 33. \Box Annoyed by disorder
- 34. 🛾 Abhor injustice
- 35. 📮 Fair
- 36. 🖵 Easily angered
- 37. 🖵 Enthusiastic
- 38. 🖵 Extraverted
- 39. 🖵 Loner
- 40. 🖵 Skeptical
- 41. \Box Center of attention
- 42. 🖵 Revengeful
- 43. 🖵 Exaggerate easily
- 44. 🗳 Self-professed leader
- 45. 🖵 Servant-leader
- 46. 🖵 Charismatic
- 47. 🖵 Envious
- 48. 🖵 Jealous
- 49. 🖵 Happy
- 50. 🖵 Optimistic
- 51. Deprove to illness
- 52. 🖵 Easily discouraged
- 53. 🖵 Bullheaded

- 54. 🖵 Rational
- 55. 🖵 Diplomatic
- 56. Tend to blurt things out
- 57. 🖵 Suspicious
- 58. 🖵 Peaceful
- 59. 🖵 Creative
- 60. 🖵 Take charge
- 61. 🖵 Patient
- 62. 🗳 Second-guessing
- 63. \Box Love peace and quiet
- 64. 🖵 Dutiful
- 65. 🖵 Hate conflict
- 66. 🗳 Love to debate
- 67. 🖵 Argumentative
- 68. 🖵 Sentimental
- 69. 🖵 Crowd-pleaser
- 70. \Box Slow to warm up
- 71. \Box Make friends easily
- 72. 🖵 Reticent
- 73. 🖵 Logical
- 74. 🖵 Pondering
- 75. 🖵 Love silence
- 76. 🖵 Fashionable

- 77. 🖵 Enjoy parties
- 78. \Box Prefer to be alone
- 79. 🖵 Artistic
- 80. 🖵 Poetic
- 81. 🖵 Thinker
- 82. 🖵 Talkative
- 83. 🗳 Abhor sentimentality
- 84. 🖵 Not empathetic
- 85. 🖵 Rule-oriented
- 86. 🖵 Persevering
- 87. 🖵 Flirtatious
- 88. 🖵 Reserved
- 89. 🗖 Easily slip into gossip
- 90. 🛛 Always right
- 91. 🗖 Looks are important
- 92. 🖵 Idea person
- 93. 🖵 Lack follow-through
- 94. \Box Love variety
- 95. 🖵 Affectionate
- 96. De Not affectively demonstrative
- 97. 🖵 Indifferent
- 98. 🖵 Wavering
- 99. 🛛 Hard to please

- 100. \Box Sober and practical
- 101. 🖵 Moody
- 102. 🖵 Composed
- 103. 🖵 Deliberate
- 104. 🖵 Prankster
- 105. 🖵 Obstinate
- 106. 🖵 Pessimistic
- 107. 🖵 Tolerant
- 108. 🖵 Courageous
- 109. 🖵 Timid
- 110. 🖵 "Forgive and forget"
- 111. 🖵 "Let's wait and see"
- 112. 🖵 Hotheaded
- 113. 🖵 Prefer to follow
- 114. 🖵 Rash
- 115. 🖵 Intense
- 116. DQuick-tempered
- 117. 🖵 Frank
- 118. 🖵 Impatient
- 119. 🖵 Even-keeled
- 120. 🖵 Flighty
- 121. 🖵 Glass half-full
- 122. 🖵 Glass half-empty

- 123. 🖵 Bulldozer
- 124. 🖵 "Strike while the iron is hot"
- 125. 🖵 Loose cannon
- 126. 🖵 Polite
- 127. 🗖 Easily aroused to debate
- 128. 🖵 Inwardly peaceful
- 129. 🖵 Good-natured
- 130. 🖵 Interruptive
- 131. \Box In tune with others' feelings
- 132. 🖵 Strong-willed
- 133. 🖵 Contrary
- 134. 🖵 Fearless
- 135. 🖵 Ambitious
- 136. 🖵 Cheerful
- 137. 🖵 Self-composed
- 138. 🖵 Action-oriented
- 139. Comfortable being a part of a group
- 140. \Box Prefer to take charge of a group
- 141. 🖵 Dislike groups
- 142. 🖵 Joiner
- 143. \Box Quick and decisive
- 144. 🖵 Robust
- 145. 🖵 Cordial

- 146. 🖵 Enjoy change
- 147. 🖵 Prefer routine
- 148. 🖵 Open and sociable
- 149. 🖵 Curious
- 150. 🖵 Critical
- 151. 🖵 Focus on problems
- 152. 🖵 Impulsive
- 153. 🖵 Methodical
- 154. 🖵 Bold
- 155. 🖵 Take initiative
- 156. 🖵 Insistent upon own plan
- 157. 🖵 Self-confident
- 158. 🖵 Self-reliant
- 159. 🖵 Sensitive
- 160. 🖵 Easily hurt
- 161. Tendency to skim surface
- 162. 🖵 Adaptive
- 163. 🖵 Reclusive
- 164. 🖵 Self-conscious
- 165. 🖵 Overcautious
- 166. 🖵 Tends to discouragement
- 167. 🖵 Exclusive
- 168. 🖵 Private

169. 🖵 Mediator

-

- 170. 🖵 Indecisive
- 171. 🖵 Constant
- 172. 🖵 Competitive
- 173. 🖵 Self-sacrificing
- 174. 🖵 Respectful
- 175. 🖵 Adaptable
- 176. 🖵 Analytical
- 177. 🖵 Persistent
- 178. 🖵 Playful
- 179. Laugh easily
- 180. 🖵 Spontaneous
- 181. 🖵 Hesitant
- 182. 🖵 Scheduled
- 183. 🖵 Outspoken
- 184. Drderly
- 185. 🖵 Obliging
- 186. 🖵 Faithful
- 187. 🖵 Idealistic
- 188. 🖵 Inoffensive
- 189. 🖵 Dry wit
- 190. 🖵 Deep
- 191. 🖵 Mover

- 192. 🖵 Motivator
- 193.
 Attentive to others
- 194. 🖵 Bossy
- 195. 🖵 Well-behaved
- 196. 🖵 Willful
- 197. 🖵 Perfectionist
- 198. 🖵 Peacekeeper
- 199. 🖵 Dispassionate
- 200. 🖵 Controlling
- 201. 🖵 Calm under fire
- 202. 🖵 Spiritual
- 203. 🖵 Love excitement
- 204. 🖵 Thoughtful
- 205. 🖵 Procrastinating
- 206. 🖵 Docile
- 207. 🖵 Headstrong
- 208. 🖵 Require rest
- 209. 🗖 Demand acknowledgment
- 210. 🖵 Need encouragement
- 211. 🖵 Need motivating
- 212. 🖵 Need friends
- 213. \Box Focused and intense
- 214. 🖵 Need fun

- 215. 🖵 Enjoy structure, procedures
- 216. 🖵 Need uplifting

-

- 217. DNon-confrontative
- 218. 🖵 Confrontative
- 219. 🖵 Pragmatic
- 220. 🖵 Mercurial
- 221. 🖵 Wary of new situations
- 222.
 Singularly focused
- 223. Like to shop and eat out
- 224. 🖵 Driven
- 225. 🖵 Will subjugate own desires to please others
- 226. 🖵 Process-oriented
- 227. 🖵 Goal-oriented
- 228. 🖵 Comfortable in present moment
- 229. 🖵 Future oriented
- 230. 🗖 A social butterfly
- 231. 🖵 Jokester
- 232. 🖵 Homebody

SCORING

Now circle below the numbers you checked, and add up the total number of circles for each temperament. The highest total should indicate your primary temperament, and the next highest will be a strong indicator of your secondary temperament.

Choleric: 1, 3, 5, 8, 11, 14, 15, 25, 30, 36, 37, 38, 42, 43, 44, 50, 53, 54, 56, 60, 66, 67, 73, 81, 83, 84, 86, 90, 92, 96, 105, 108, 112, 115, 116, 117, 118, 121, 123, 124, 125, 127, 130, 132, 133, 134, 135, 138, 140, 143, 144, 154, 155, 156, 157, 158, 167, 168, 172, 176, 177, 183, 191, 192, 194, 196, 200, 207, 209, 213, 218, 219, 222, 224, 227

Sanguine: 1, 3, 5, 9, 10, 11, 14, 17, 18, 23, 26, 29, 30, 32, 36, 37, 38, 41, 43, 46, 47, 48, 49, 50, 56, 59, 68, 69, 71, 76, 77, 79, 80, 82, 87, 89, 91, 92, 93, 94, 95, 104, 107, 110, 112, 113, 114, 116, 117, 118, 120, 121, 129, 131, 136, 138, 139, 142, 144, 145, 146, 148, 149, 152, 157, 159, 160, 161, 175, 178, 179, 180, 203, 206, 212, 214, 220, 223, 226, 228, 230, 231

Melancholic: 2, 7, 8, 12, 13, 16, 19, 20, 21, 22, 24, 27, 28, 31, 33, 34, 39, 40, 42, 48, 51, 52, 54, 57, 62, 63, 70, 72, 73, 74, 75, 78, 79, 80, 81, 88, 98, 99, 101, 106, 109, 111, 122, 131, 133, 141, 150, 151, 153, 159, 163, 165, 166, 170, 173, 176, 181, 182, 184, 186, 187, 190, 193, 197, 202, 204, 208, 210, 215, 216, 221, 222, 227

Phlegmatic: 2, 4, 6, 9, 10, 21, 26, 28, 30, 31, 35, 39, 45, 52, 55, 58, 61, 63, 64, 65, 68, 70, 72, 75, 78, 85, 88, 97, 98, 100, 102, 103, 106, 107, 110, 111, 113, 119, 122, 126, 128, 129, 131, 137, 139, 147, 153, 160, 162, 166, 169, 171, 173, 174, 175, 185, 186, 188, 189, 195, 198, 199, 201, 204, 205, 206, 210, 211, 215, 217, 219, 221, 225, 226, 228, 232

QUALITIES OF THE FOUR TEMPERAMENTS

Choleric

Quick to react, intense reaction of long duration; leader; initiator; logical; pragmatic, person of action, forthright; pushes plans through; doesn't display emotions easily, except anger; not given to anxiety; impetuous; eager to express himself; loves debate; can be defensive and prideful; persevering; self-confident; self-reliant; not a follower; driven to achieve goals; private; inclined to retaliation; extraverted; take-charge; argumentative; abhors sentimentality; logical; goal-oriented; decisive; intense; quick-tempered; optimistic; interruptive; needs acknowledgment; wants to be right; a doer; headstrong; competitive; looks for the positive; impatient; productive; makes decisions based on principles/ideas.

Melancholic

Slow to react, with intense reaction growing over time and of long duration; thoughtful; spiritual; deep; poetic; introverted; overly cautious; perfectionist; thinker; critical; doesn't prioritize well; tends to discouragement and self-pity; worries over possible misfortune; can be a hypochondriac; easily hurt; slow and sometimes indecisive; pessimistic; moody; goal-oriented; detached from environment; few friends; exclusive; likes to be alone; second-guesses; introspective; holds grudges; abhors injustice; is motivated by problems; looks at the down side; idealistic; self-sacrificing; sensitive; makes decisions based on principles/ideas.

Sanguine

Quick to react; reactions of short duration; relationship-oriented; doesn't hold grudges; life of the party; funny; loves to be with

people; optimistic; likes groups; talkative; popular; docile; follower; seldom embarrassed; loves variety; attuned to environment; likes clothes; can be faddish; enjoys shopping and eating out; high energy; quick to forgive; welcomes change; frank; talkative; sociable; less interested in follow-through; can be superficial; cordial; makes friends easily; self-assured; carefree; eager; likes to talk in front of groups; enthusiastic; prone to vanity; artistic and creative; spontaneous; sometimes forgetful; processoriented; restless; makes decisions based on relationships/feelings; needs help in persevering; social butterfly.

Phlegmatic

Slow to react; doesn't react intensely; reactions of short duration; quiet; diplomatic; peaceful; makes decisions based on relationships/feelings; sensitive to others; dependable; procedural; dispassionate; dry wit; follower; introverted; calm under pressure; dutiful; likes structure; requires motivating; hates conflict; enjoys peace and quiet; well-liked by most everyone; peacemaker; reserved; homebody; constant; polite; prefers routine; process-oriented; patient; tolerant; not easily provoked, but feelings can be easily hurt; well-behaved; respectful; would rather please others than do what he wants; orderly; can be sluggish or indifferent, unmotivated; low-key.